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February 13, 2026

To whom it may concern:

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Notice Concerning Partial Revision (Upward Revision) of “Blue Print 2027” Medium-term Management Plan

AUCNET INC. (the “Company”) hereby announces that at the Board of Directors’ meeting held on February 13, 2026, a resolution was passed regarding a partial revision of the “Blue Print 2027” medium-term management plan which covers the period from the fiscal year ended December 31, 2025 to the fiscal year ending December 31, 2027.

1. Background to the partial revision

The Group announced the “Blue Print 2027” medium-term management plan on February 14, 2025. However, since the performance results for the fiscal year ended December 31, 2025 exceeded forecasts, each of the medium-term quantitative targets set as goals for the fiscal year ending December 31, 2027 (EBITDA, ROE, dividend payout ratio) was achieved two years ahead of schedule.

Therefore, while the target period for the “Blue Print 2027” medium-term management plan remains unchanged, the Group has revised each of the medium-term quantitative targets.

2. Medium-term quantitative targets

	Before revision	After revision
Time of Disclosure	February 14, 2025	February 13, 2026
Vision	Working with partners worldwide to shape the future of the circular economy.	No change
Long-term target	GCV: ¥1 trillion	No change
Medium-term quantitative targets	EBITDA: ¥10.0 billion ROE: 15% to 20% Dividend payout ratio: 40% or higher	EBITDA: ¥13.5 billion ROE: 15 to 20% Dividend payout ratio: 50% or higher

For details, please see the Company’s website.

The Company’s website:

<https://ir.aucnet.co.jp/en/ir/library/library3271608482256085248.html>

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