FY2022 Second Quarter Results Briefing

August 9th, 2022 AUCNET INC. (TSE Prime Market: 3964)



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1. FY2022 Second Quarter Cumulative Results

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FY2022 Second Quarter Cumulative Results Consolidated Financial Results

- Operating profit achieved +13.0% year-on-year due to the favorable performance of the Digital Product Business and the Consumer Product Business, despite a challenging business environment assumed in the first half of the year.
- The impact of the "Accounting Standard for Revenue Recognition" is minor. (Please refer to the details on p.22)

| (million yen) | FY2021 2Q | FY2022 2Q | YoY | FY2022 Forecast | Rate of Progress |
|---|-----------|-----------|-----------|--------------------|---------------------|
| Net Sales | 18,611 | 20,603 | - | 38,329 | 53.8% |
| Operating profit | 3,515 | 3,972 | +13.0% | 6,000 | 66.2% |
| Operating profit margin | 18.9% | 19.3% | +0.4pt | 15.7% | |
| EBITDA | 3,948 | 4,390 | +11.2% | - | - |
| Ordinary profit | 3,718 | 4,104 | +10.4% | 6,150 | 66.7% |
| Profit attributable to owners of parent | 2,383 | 2,467 | +3.5% | 4,054 | 60.9% |
| Basic earnings per share | 85.95 yen | 89.23 yen | +3.28 yen | 145.03 yen | 61.5% |

^{**} The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and others have been applied from the beginning of the fiscal year ending December 31, 2022, and the figures for the second quarter of the fiscal year ending December 31, 2022 are after the application of these accounting standards. Therefore, the rate of increase/decrease from the same period of the previous year is not stated. The same applies to the rate of increase/decrease from the same period of the previous year on the following pages.



FY2022 2Q Highlights (Non-Cumulative 3 Month Results)

Net Sales 10,101 million yen

YoY -%

Operating Profit

1,828 million yen

YoY +7.1%

Ordinary Profit

1,921 million yen

YoY +12.9%

Profit Attributable to Owner of Parent **1,161** million yen

YoY **+5.1%**

Automobile Business Net Sales 2,966 million yen(-%)

Segment Income 951 million yen (+3.1%)

- > The number of vehicle listed decreased due to the ongoing supply shortage of used vehicles.
- The number of vehicles bought increased in the live-linked auctions and proxy bidding service after May, resulting in profit increase year-on-year in 2Q (non-cumulative 3 months).

Digital Product Business Net Sales 1,884 million yen(-%)

Segment Income 1,269 million yen (+12.9%)

- > The number of sales units decreased year-on-year.
- The transaction amount increased due to the expansion of buying power by an increase of the number of members, and a tailwind of yen depreciation. As a result, both sales and profit increased.

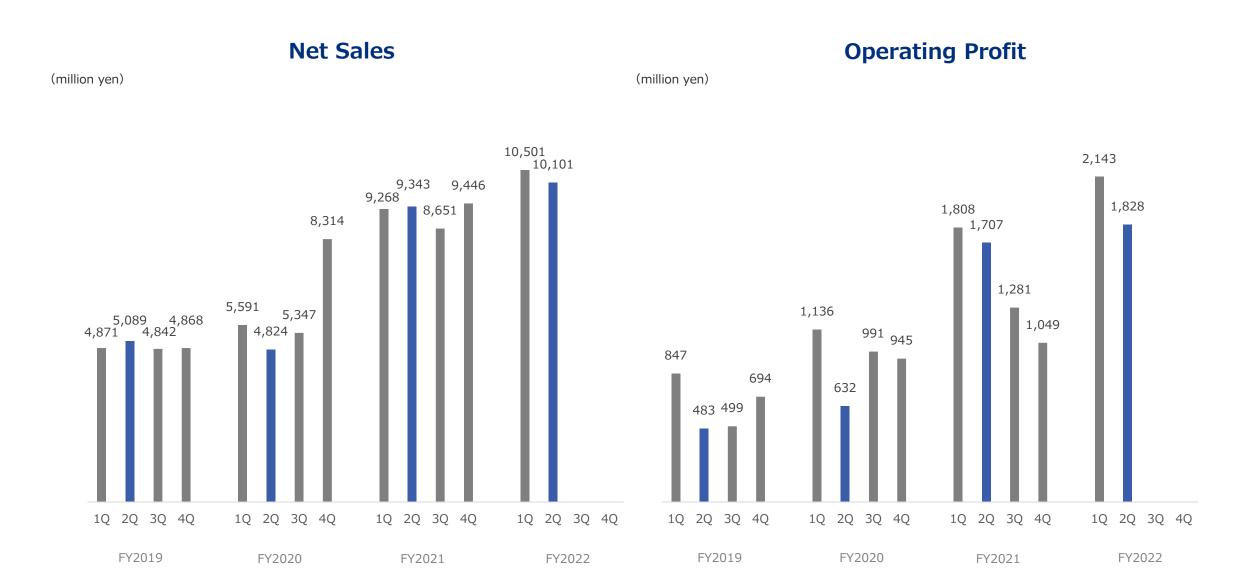
Consumer Product Business Net Sales 4,299 million yen(-%)

Segment Income 398 million yen (+17.0%)

- In the B2B business, auction related revenues increased by increasing the number of items listed and maintaining high average unit prices.
- Both sales and profit increased in the business targeting consumers due to strengthened product management, etc.



FY2019~FY2022 Consolidated Financial Results by Quarter





FY2022 Second Quarter Segment Increase/Decrease





FY2022 Second Quarter Transaction Amount by Segment



Transaction Amount 245,164 million yen

Automobile

185,438 million yen (YoY + 4.0%)



Digital Product

25,787 million yen (YoY + 5.9%)



Consumer Product

23,649 million yen $(Y_0Y + 20.4\%)$



Others

10,289 million yen



- * Used motorcycle, flower and medical-related businesses etc.
- **X Transaction amount of GRAND BOUQUET OTAKI LIMITED from 4Q in 2021** has been consolidated for the flower business.

**Transaction Amount: Total value of the products distributed through the services provided by AUCNET INC. in each business

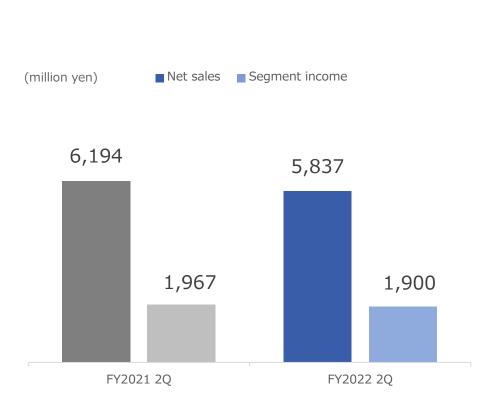


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Automobile

FY2022 Second Quarter Cumulative Results

- \triangleright Both sales and profit decreased year-on-year. (Net Sales -%, Segment Income \triangle 3.4%)
- Auction related revenues declined as a result of a drop in the number of vehicles sold/bought due to the ongoing supply shortage of used vehicles.
- > The number of vehicles inspected for a used vehicle listing platform remained well. As a result, both sales and profit increased in the vehicle inspection service.
- Profit increased year-on-year in 2Q (non-cumulative 3 months) due to an increase in sales share by strengthening measures to promote bids and an increase in bids by exporters due to yen depreciation, etc. even though we have to keep a close eye on the situation going forward.



Net Sales Composition *

| (million yen) | FY2021 2Q | FY2022 2Q | YoY |
|--------------------------------------|-----------|-----------|-----|
| Auction related revenue | 4,382 | 4,001 | - |
| Product sales related revenue | 152 | 176 | - |
| Other | 1,593 | 1,590 | - |
| Inter-segment net sales or transfers | 65 | 68 | |
| Net Sales | 6,194 | 5,837 | - |

^{**}Sales composition classifications have been revised in accordance with the detailed disclosure of segment sales composition. The sales composition in 2021 has not been quarterly reviewed by Grant Thornton Taiyo LLC.

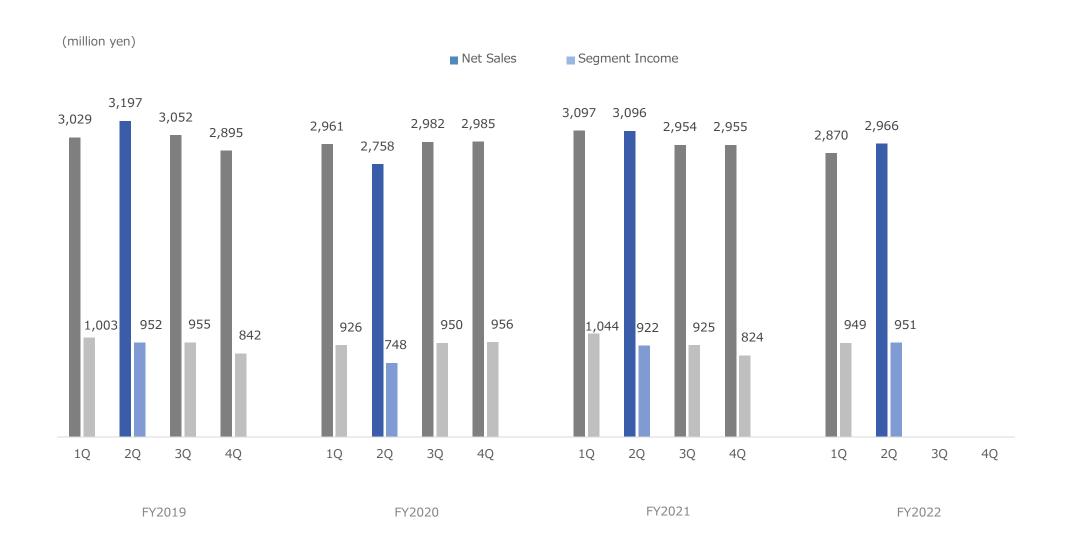
KPI

| | | | FY2021 2Q | FY2022 2Q | YoY |
|--|---------------------|---------------|-----------|-----------|-------|
| | Transaction amount | (million yen) | 178,389 | 185,438 | +4.0% |
| Auction related Total vehicles sold/bought | | (unit) | 236,203 | 218,453 | △7.5% |
| Membership fee | Number of members | (member) | 14,420 | 14,706 | +2.0% |
| Inspection fee | Vehicles inspected% | (unit) | 532,575 | 538,234 | +1.1% |

[※] Includes used motorcycles inspections



Automobile FY2019~FY2022 Results by Quarter

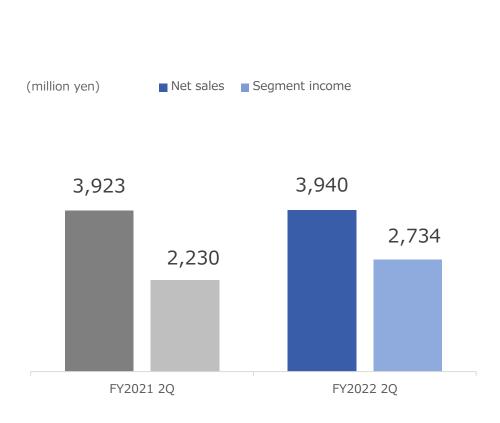




Digital Product Business

FY2022 Second Quarter Cumulative Results

- ➤ Both sales and profit increased year-on-year. (Net Sales -%, Segment Income +22.6%)
- Although the number of sales units continued to decline year-on-year from 1Q, the number of new buyers and the number of buyers participating in auctions continued to increase, and the depreciation of yen also helped to expand transaction amount, resulting in higher sales and profit.
- > Profitability improved as losses were eliminated due to the withdrawal from the U.S. business last year.



| Net Sa | les Co | mposi | tion ※ |
|---------------|--------|-------|--------|
| | | | |

| (million yen) | FY2021 2Q | FY2022 2Q | YoY |
|--------------------------------------|-----------|-----------|-----|
| Auction related revenues | 3,436 | 3,829 | - |
| Product sales related revenues | 486 | 110 | - |
| Other | - | - | |
| Inter-segment net sales or transfers | - | - | |
| Net Sales | 3,923 | 3,940 | - |
| | | | |

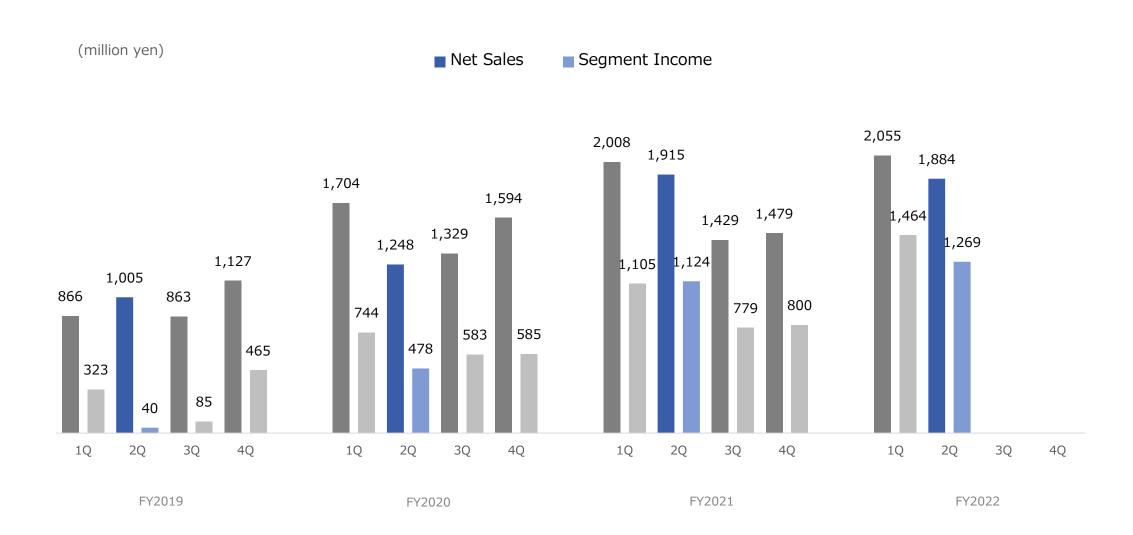
^{**}Sales composition classifications have been revised in accordance with the detailed disclosure of segment sales composition. The sales composition in 2021 has not been quarterly reviewed by Grant Thornton Taiyo LLC.

KPI

| | | | FY2021 2Q | FY2022 2Q | YoY |
|--------------------|-------|---------------|-----------|-----------|--------|
| Transaction amount | | (million yen) | 24,355 | 25,787 | +5.9% |
| Sales units | Domes | stic(unit) | 1,318,191 | 1,025,120 | △22.2% |
| Sales utilits | U.S. | (unit) | 270,685 | - | - |
| Number of members | 5 | (member) | 855 | 1,132 | +32.4% |



FY2019~FY2022 Results by Quarter

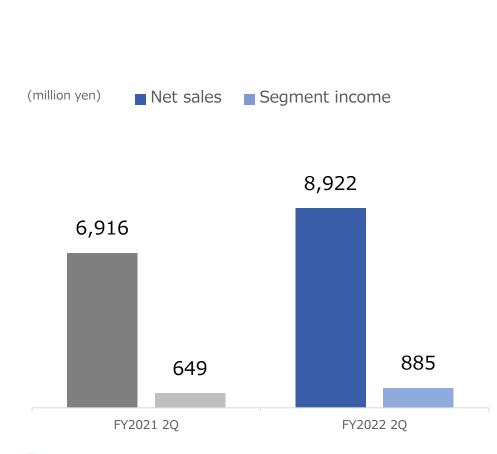




Consumer Product

FY2022 Second Quarter Cumulative Results

- > Both sales and profit increased year-on-year (Net Sales -%, Segment Income + 36.3%)
- In the B2B business, the auction related revenue increased by an increase in the number of items listed due to measures to promote listing items on auctions and by maintaining high average unit prices.
- ➤ Both sales and profit increased in the business targeting consumers by acquiring stable income due to the strengthened product management continued from last year.



Net Sales Composition *

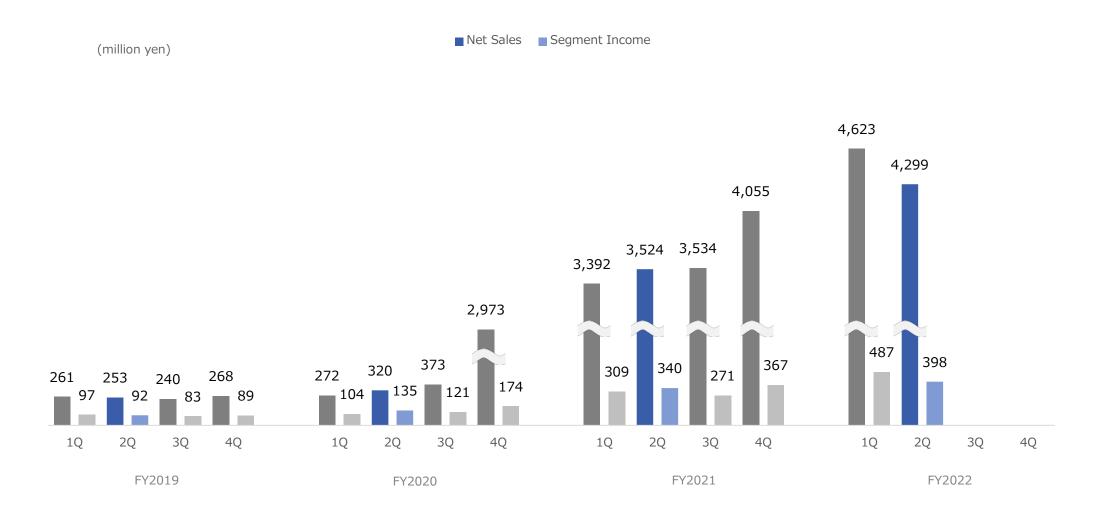
| (million yen) | FY2021 2Q | FY2022 2Q | YoY |
|--------------------------------------|-----------|-----------|-----|
| Auction related revenues | 1,063 | 1,214 | _ |
| Product sales related revenues | 5,842 | 7,695 | - |
| Other | 10 | 12 | |
| Inter-segment net sales or transfers | - | - | |
| Net Sales | 6,916 | 8,922 | - |

^{**}Sales composition classifications have been revised in accordance with the detailed disclosure of segment sales composition. The sales composition in 2021 has not been quarterly reviewed by Grant Thornton Taiyo LLC.

KPI

| | | | FY2021 2Q | FY2022 2Q | YoY |
|-------------------------|--------------------|---------------|-----------|-----------|--------|
| | Transaction amount | (million yen) | 15,321 | 18,356 | +19.8% |
| B2B business | Items sold | (item) | 326,465 | 335,412 | +2.7% |
| | Number of members | (member) | 2,311 | 2,824 | +22.2% |
| Business targeting C | Transaction amount | (million yen) | 4,319 | 5,292 | +22.5% |

FY2019~FY2022 Results by Quarter

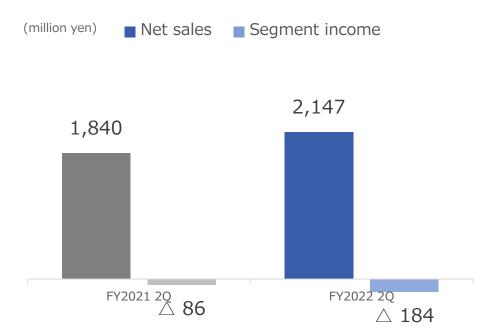




Others

FY2022 Second Quarter Cumulative Results

- > Sales increased but profit decreased year-on-year.
- In the flower business, transaction amount increased due to higher unit prices of cut flowers, resulting in a year-on-year increase in net sales.
- ➤ In addition to the Aucnet's existing flower business, Grand Bouquet Otaki consolidated by PL in 4Q 2021 performed well.
- ➤ In the used motorcycle business, we have focused on the short-term vehicle leasing subscription business for individuals as a new challenge, which is an upfront investment. 2Q (non-cumulative 3 months) saw steady expansion with an increase in the number of vehicles in operation.



Net Sales Composition *

| (million yen) | FY2021 2Q | FY2022 2Q | YoY |
|--------------------------------------|-----------|-----------|-----|
| Auction related revenue | 942 | 973 | - |
| Product sales related revenue | 145 | 428 | - |
| Other | 553 | 569 | |
| Inter-segment net sales or transfers | 198 | 176 | - |
| Net Sales | 1,840 | 2,147 | - |

^{**}Sales composition classifications have been revised in accordance with the detailed disclosure of segment sales composition. The sales composition in 2021 has not been quarterly reviewed by Grant Thornton Taiyo LLC.



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FY2022 Forecast Revision

- In the first half of the fiscal year, the business environment was expected to be difficult, but progress exceeded our expectations. We have revised our forecast as shown below, reflecting the first half results.
- > Our basic policy is to maintain a stable dividend and aim for a consolidated payout ratio of 30%. Based on this policy, we have increased the dividend forecast for the end of the current fiscal year by 3 yen to annual 47 yen per share.

| (Million Yen) | FY2022 Initial Forecast (2022/2/14) | FY2022 Revised Forecast (2022/8/9) |
|---|--|---------------------------------------|
| Net Sales | 38,329 | 40,270 |
| Operating profit | 6,000 | 6,480 |
| Operating profit margin | 15.7% | 16.1% |
| Ordinary profit | 6,150 | 6,743 |
| Profit attributable to owners of parent | 4,054 | 4,288 |
| Basic earnings per share | 145.03 Yen | 155.07 Yen |
| Dividend per share | 44.00 Yen | 47.00 Yen |
| Dividend payout ratio | 30.3% | 30.3% |



FY2022 Forecast Revision Forecast of the Second Half



Automobile Business

• Expect stable contribution to earnings as last year, as the impact of the semiconductor shortage is not likely to be resolved.



Digital Product Business

- Expect an improvement in sales units based on the assumption that new model smartphones will be announced in the second half of the year though the number of sales units have been challenging since last year
- Continue to increase the number of members and improve auction systems



Consumer Product Business

- Continue to focus on strengthening overseas buyer network and activating the auction platform despite concerns about a decrease in unit prices of items sold due to the stabilization of the market price
- Pursue synergies with Gallery Rare



Others

- Pursue synergies with Kinuta Flower Auction and Grand Bouquet
 Otaki in the flower business
- Focus on the subscription service etc. in used motorcycle business



Common

- Invest in human capital, existing and new businesses, and R&D
- Mid-term M&A implementation etc.

Acquisition and tender offer of own shares

| | Summary |
|--|--|
| Total number of shares to be repurchased | 1,650,000shares of common stock (maximum) (Equivalent to 5.90% oh the total number of issued shares) |
| Price of purchase | 1,774yen per share of common stock |
| Total acquisition price | 2,927,100,000yen (maximum) |
| Tender offer period | From August 10, 2022 to September 7, 2022 |



Response to the TCFD recommendations

➤ We endorse the recommendation of Task Force on Climate-related Financial Disclosures (TCFD) and disclose information on our website based on the framework recommended by the TCFD.

Reference: https://www.aucnet.co.jp/en/tcfd/

Governance

Strategy

Risk Management

Metrics and Targets

Established a sustainability committee

Scenario development and risk and opportunity analysis

Managed within the company-wide risk management process

Set Gross Circulation Value (GCV) as a management metric







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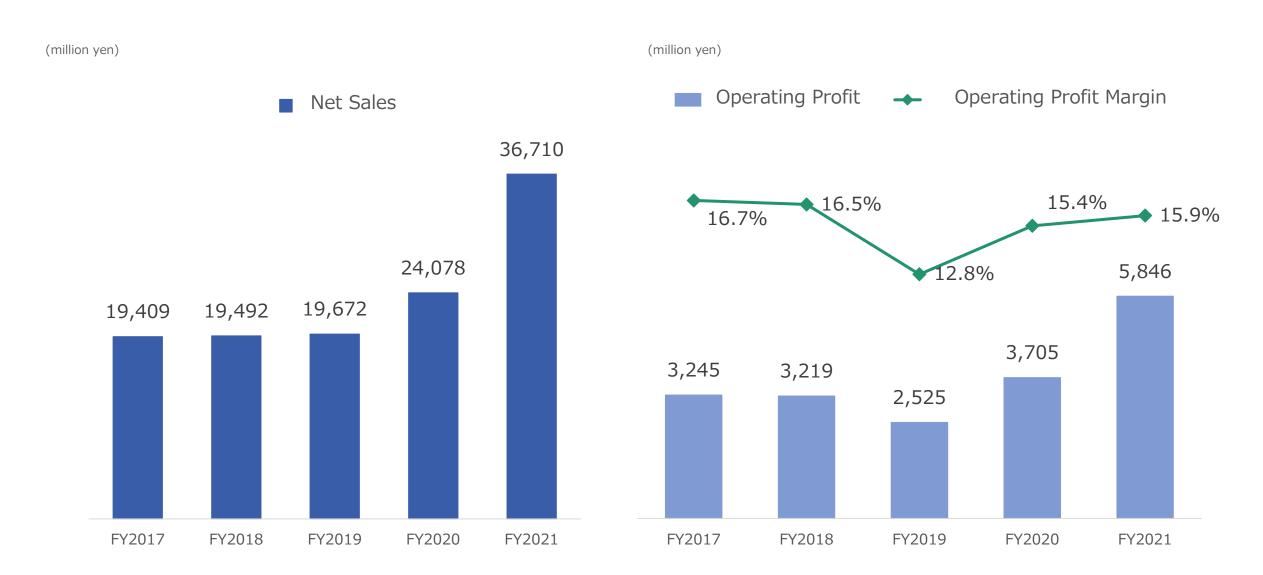
Effect of adopting Accounting Standard for Revenue Recognition

- Compared with the former standard, Net sales decreased 195 million yen in the first half of the current fiscal year.
- The impact on the segment income is minor.

| (million yen) | Net Sales | | | | | | |
|------------------|-----------|-----------------------------|-----------------------------|------------|--|--|--|
| | FY2021 2Q | FY2022 2Q (old standard) | FY2022 2Q (new standard) | difference | | | |
| Automobile | 6,194 | 6,153 | 5,837 | △316 | | | |
| Digital Product | 3,923 | 3,880 | 3,940 | 60 | | | |
| Consumer Product | 6,916 | 8,851 | 8,922 | 71 | | | |
| Others | 1,840 | 2,157 | 2,147 | △9 | | | |
| Adjustment | △263 | △244 | △244 | 0 | | | |
| Consolidation | 18,611 | 20,798 | 20,603 | △195 | | | |



FY2017~FY2021 Consolidated Financial Results by Fiscal Year





Consolidated Balance Sheets & Statements of Cash Flows

| Assets (million yen) | FY2021 end of December | FY2022 end of June | Increase/ Decrease | Liabilities and net assets (million yen) | FY2021 end of December | FY2022 end of June | Increase/ Decrease |
|-------------------------------|---------------------------|-----------------------|-----------------------|--|---------------------------|-----------------------|-----------------------|
| Current assets | 30,018 | 35,975 | +5,956 | Current liabilities | 11,039 | 15,178 | +4,138 |
| Cash and deposits | 20,615 | 24,542 | +3,926 | Due to auction members | 6,728 | 11,204 | +4,476 |
| Due from auction members | 3,959 | 5,792 | +1,832 | Other | 4,310 | 3,973 | △337 |
| Other | 5,442 | 5,639 | +197 | Non-current liabilities | 3,081 | 3,153 | +72 |
| Non-current assets | 6,804 | 6,604 | △199 | Retirement benefit liability | 1,790 | 1,825 | +35 |
| Property, plant and equipment | 1,639 | 1,660 | +20 | Other | 1,290 | 1,328 | +37 |
| Intangible assets | 1,616 | 1,355 | △260 | Total liabilities | 14,120 | 18,331 | +4,210 |
| Other | 3,549 | 3,588 | +39 | Total net assets | 22,701 | 24,247 | +1,545 |
| Total assets | 36,822 | 42,579 | +5,756 | Total liabilities and net assets | 36,822 | 42,579 | +5,756 |

| (million yen) | FY2021 2Q | FY2022 2Q | Increase/Decrease |
|--|-----------|---------------|-------------------|
| Cash flows from operating activities | 5,031 | 5,252 | +220 |
| Cash flows from investing activities | 282 | △388 | △671 |
| Cash flows from financing activities | △304 | △1,131 | △826 |
| Cash and cash equivalents at end of period | 20,744 | 23,412 | +2,667 |



KPI

| | | | | | FY2019 | | | | FY20 | | |
|----------------------------------|---|--|--|--|---|--|---|---|---|---------|-------------|
| | | | | 1Q | 24 | 3Q | 1.4 | 1Q | | 3Q | 4Q |
| Automobile - | Auction related | Transaction amount | (million yen) | 79,678 | 75,559 | 80,728 | 73,206 | 79,527 | 63,462 | 87,032 | 81,057 |
| | | Total vehicles sold/bought | (unit) | 111,672 | 106,321 | 111,119 | 104,544 | 109,099 | 96,156 | 115,610 | 109,326 |
| | Membership fee | Number of members | (member) | 14,173 | 14,117 | 14,112 | 14,146 | 14,108 | 14,104 | 14,267 | 14,362 |
| | Inspection fee%1 | Vehicles inspected | (unit) | 249,240 | 248,504 | 258,677 | 252,425 | 258,903 | 223,430 | 229,815 | 259,900 |
| | Transaction amoun | t | (million yen) | 5,858 | 5,494 | 5,178 | 7,985 | 9,562 | 7,605 | 7,887 | 9,024 |
| Disital Duadous | Calaassaika | Domestic | (unit) | 378,049 | 406,546 | 414,670 | 502,514 | 591,735 | 520,791 | 487,494 | 543,592 |
| Digital Product | Sales units | U.S. | (unit) | - | - | - | - | 89,869 | 59,611 | 194,169 | 308,478 |
| | Members | Number of members | (member) | 510 | 530 | 603 | 657 | 665 | 707 | 766 | 762 |
| | | Transaction amount | (million yen) | 2,681 | 2,673 | 2,542 | 2,696 | 2,768 | 3,720 | 4,349 | 6,543 |
| | B2B business | Items sold | (item) | 86,262 | 84,546 | 80,950 | 90,729 | 96,292 | 96,093 | 113,711 | 142,530 |
| | | | (member) | 1,715 | 1,724 | 1,781 | 1,815 | 1,857 | 1,943 | 1,876 | 2,160 |
| Consumer Product%2 | | Number of members | (member) | 1,/13 | , | | | | | | |
| Consumer Product※2 | Business targeting | Number of members C Transaction amount | | - | - | - | - | - | - | - | 1,654 |
| Consumer Product 2 | Business targeting | | | <u> </u> | - - | | - | - | | | 1,654 |
| Consumer Product # 2 | Business targeting (| | | <u> </u> | | | - 4Q | - 1Q | FY20 2Q | | 1,654 4Q |
| Consumer Product 2 | J 3 | | (million yen) | | - FY2021 | | 4Q 83,806 | | FY20 | 22 | <u>'</u> |
| | Business targeting (| C Transaction amount | (million yen) | - 1Q | FY2021 | 3Q | | 1Q | FY20 2Q | 3Q | <u>'</u> |
| Consumer Product **2 Automobile | J 3 | Transaction amount Total vehicles | (million yen) (million yen) (unit) | 1Q 90,705 | FY2021 2Q 87,684 | 3Q 81,561 | 83,806 | 1Q 84,641 | FY20 2Q 100,796 | 3Q - | <u>'</u> |
| | Auction related | Transaction amount Total vehicles sold/bought | (million yen) (million yen) (unit) | 1Q 90,705 119,786 | FY2021 2Q 87,684 116,417 | 3Q 81,561 107,334 | 83,806 103,635 | 1Q 84,641 104,115 | 2Q 100,796 114,338 | 3Q - | <u>'</u> |
| | Auction related Membership fee | Transaction amount Transaction amount Total vehicles sold/bought Number of members | (million yen) (million yen) (unit) (member) | 1Q 90,705 119,786 14,282 | FY2021 2Q 87,684 116,417 14,420 | 3Q 81,561 107,334 14,497 | 83,806 103,635 14,605 | 1Q 84,641 104,115 14,663 | 2Q 100,796 114,338 14,706 | 3Q | <u>'</u> |
| Automobile | Auction related Membership fee Inspection fee%1 Transaction amount | Transaction amount Transaction amount Total vehicles sold/bought Number of members | (million yen) (million yen) (unit) (member) (unit) | 1Q 90,705 119,786 14,282 266,100 | FY2021 2Q 87,684 116,417 14,420 266,475 | 3Q 81,561 107,334 14,497 253,557 | 83,806 103,635 14,605 256,118 | 1Q 84,641 104,115 14,663 269,476 | 2Q 100,796 114,338 14,706 268,758 | 3Q | <u>'</u> |
| | Auction related Membership fee Inspection fee × 1 | Transaction amount Transaction amount Total vehicles sold/bought Number of members Vehicles inspected | (million yen) (million yen) (unit) (member) (unit) (million yen) | 1Q 90,705 119,786 14,282 266,100 12,283 | FY2021 2Q 87,684 116,417 14,420 266,475 12,071 | 3Q 81,561 107,334 14,497 253,557 8,738 | 83,806 103,635 14,605 256,118 9,717 | 1Q 84,641 104,115 14,663 269,476 13,526 | 2Q 100,796 114,338 14,706 268,758 12,261 | 3Q | · |
| Automobile | Auction related Membership fee Inspection fee%1 Transaction amount | Transaction amount Total vehicles sold/bought Number of members Vehicles inspected Domestic | (million yen) (million yen) (unit) (member) (unit) (million yen) (unit) (unit) | 1Q 90,705 119,786 14,282 266,100 12,283 656,847 | FY2021 2Q 87,684 116,417 14,420 266,475 12,071 661,344 | 3Q 81,561 107,334 14,497 253,557 8,738 510,693 | 83,806 103,635 14,605 256,118 9,717 467,773 | 1Q 84,641 104,115 14,663 269,476 13,526 | 2Q 100,796 114,338 14,706 268,758 12,261 | 3Q | · |
| Automobile | Auction related Membership fee Inspection fee **1 Transaction amount Sales units | Transaction amount Transaction amount Total vehicles sold/bought Number of members Vehicles inspected Domestic U.S. | (million yen) (million yen) (unit) (member) (unit) (million yen) (unit) (unit) (unit) (unit) | 1Q 90,705 119,786 14,282 266,100 12,283 656,847 173,951 | FY2021 2Q 87,684 116,417 14,420 266,475 12,071 661,344 96,734 | 3Q 81,561 107,334 14,497 253,557 8,738 510,693 46,601 | 83,806 103,635 14,605 256,118 9,717 467,773 307 | 1Q 84,641 104,115 14,663 269,476 13,526 526,106 | 2Q 100,796 114,338 14,706 268,758 12,261 499,014 | 3Q | <u>'</u> |
| Automobile Digital Product | Auction related Membership fee Inspection fee **1 Transaction amount Sales units | Transaction amount Transaction amount Total vehicles sold/bought Number of members Vehicles inspected Domestic U.S. Number of members | (million yen) (million yen) (unit) (member) (unit) (million yen) (unit) (unit) (unit) (unit) | 1Q 90,705 119,786 14,282 266,100 12,283 656,847 173,951 800 | FY2021 2Q 87,684 116,417 14,420 266,475 12,071 661,344 96,734 855 | 3Q 81,561 107,334 14,497 253,557 8,738 510,693 46,601 922 | 83,806 103,635 14,605 256,118 9,717 467,773 307 989 | 1Q 84,641 104,115 14,663 269,476 13,526 526,106 | 2Q 100,796 114,338 14,706 268,758 12,261 499,014 | 3Q | · |
| Automobile | Auction related Membership fee Inspection fee※1 Transaction amount Sales units Members | Transaction amount Transaction amount Total vehicles sold/bought Number of members Vehicles inspected Domestic U.S. Number of members Transaction amount | (million yen) (million yen) (unit) (member) (unit) (million yen) (unit) (unit) (member) (million yen) (item) | 1Q 90,705 119,786 14,282 266,100 12,283 656,847 173,951 800 7,324 | FY2021 2Q 87,684 116,417 14,420 266,475 12,071 661,344 96,734 855 7,996 | 3Q 81,561 107,334 14,497 253,557 8,738 510,693 46,601 922 8,209 | 83,806 103,635 14,605 256,118 9,717 467,773 307 989 8,912 | 1Q 84,641 104,115 14,663 269,476 13,526 526,106 - 1,044 9,117 | 2Q 100,796 114,338 14,706 268,758 12,261 499,014 - 1,132 9,239 | 3Q | <u>'</u> |

^{**1} Includes used motorcycles inspections**2 KPI by Gallery Rare has been combined in each business from 4Q FY 2020.



The earnings forecast and other forward-looking statements herein are based on the information currently available and certain assumptions deemed reasonable by the Company, and the Company does not guarantee their achievement. In addition, actual results may differ significantly from these forecasts due to a wide range of factors.

